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**S&D Environmental Services Inc.**  
**Two Gourmet Lane**  
**Edison, NJ 08837**  
**(201) 549-8778**

April 20, 1990

Mr. Charles E. Fitzsimmons  
Environmental Protection Agency  
Region II  
Edison, New Jersey 08837

Re: Your Letter Dated April 18, 1990 With Respect To  
Contract No. 68-W8-0102

Dear Mr. Fitzsimmons,

I am quite disappointed that you chose to issue a letter on these matters without first talking to me as Program Manager. When you spoke to me on April 19, 1990, at 2:45 P.M. and advised me of these verbal complaints, I was under the impression that you were going to work with me to understand what was officially going on so that we did not start reacting to innuendo. As you know, this official letter was in the mail to me even as we spoke on the phone yesterday and prior to a meeting that afternoon to get to the facts about these matters.

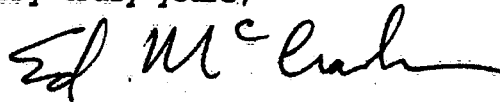
First of all, the issue concerning what Mr. Ferriola told you that Mr. Twilley said about a delayed startup for Claremont was resolved before the ink had dried on your letter. I believe it was merely a misunderstanding.

Secondly, the issue raised concerning the delay of Synkote Paints by Mr. George Press was amicably resolved in an informal meeting at EPA Edison, 4/19/90, at 3:20 P.M. between G. Press, D. Harrington, you and me. We all agreed that if S&D can get the drums off-site within the ThermalKem acceptance time frame, EPA would accept our schedule.

At this same meeting I advised you that S&D was taking steps to improve our transportation and disposal (T&D) capability. I personally dealt with our impediments with Chemical Waste Management and we now have a signed agreement with them for disposing hazardous waste at their facilities. We are presently seeking someone to be our T&D representative per your suggestion at the March 8, 1990 meeting. Your recent suggestion that we include ENSCO in our list of potential T/S/D bidders has been communicated to all S&D Response Managers.

In summary, I feel that these issues were quickly and amicably responded to and resolved between us. I do not see what purpose is served in advising everyone in the EPA chain of command of "potential" problems that can and should be worked out at our level. However, if this is considered desirable, I will cooperate in whatever manner you choose,

Very truly yours,



W. Edward McCracken, Ph.D., P.E., CHMM, CSP  
Program Manager

WEM/ka

cc: J. Kucsma, S&D  
N. Vogelsang, EPA  
S. Murphy, EPA  
R. Salkie, EPA  
G. Zachos, EPA  
B. Sprague, EPA  
D. Harrington, EPA  
M. Ferriola, EPA